

## Appendix 8

### 2006 BAC Recommended Capital Budget and 2007 – 2010 Preliminary Capital Plan Budget Advisory Committee

#### Program Recommendations:

It is recommended that:

#### **CITIZEN CENTRED SERVICES – A**

##### **Children's Services:**

- (1) the 2006-2015 Children's Services capital program request with a total 10-year project cost of \$35.280 million be received;
- (2) the 2006 BAC Recommended Capital Budget for Children's Services with a total project cost of \$6.500 million and a 2006 cash flow of \$9.321 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 2 new sub-projects with a 2006 total project cost of \$6.500 million that requires cash flow of \$5.500 million in 2006 and a future year commitment of \$1.0 million in 2007; and
    - (ii) 4 sub-projects from previously approved projects with carry forward funding from 2004 requiring 2006 cash flow of \$0.758 million; and
  - (b) 2005 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$3.063 million;
- (3) the \$4.0 million, representing the Provincial portion of the \$5.0 million gross expenditure for the Health and Safety / Playground project, be approved conditional on receiving this funding from the Province;
- (4) consideration of the \$1.0 million request for a Child Care Centre at 455 Dovercourt be deferred from 2006 to 2007 pending a report from the General Managers of Children Services and Social Services to Budget Advisory Committee by early 2006 on details of the architectural study and financial implications for the following:
  - (a) the proposed Childcare Centre on the ground floor at 455 Dovercourt; and
  - (b) the relocation of the Social Services office from 455 Dovercourt; and
- (5) the revised cash flow projections of \$9.0 million in 2007, \$7.054 million in 2008, \$5.0 million in 2009 and \$5.0 million in 2010 for Children Services be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate

staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a Recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

**Court Services:**

- (6) the 2006-2015 Court Services Division's Capital Program request with a total project cost of \$9.400 million be received;
- (7) the 2006 BAC Recommended Capital Budget for Court Services with a total project cost of \$9.400 million for 3 new sub-projects and a 2006 cash flow of \$2.600 million and future year commitments of \$4.800 million in 2007 and \$2.000 million in 2008 be approved;
- (8) the Program review and confirm future 5-Year and 10-Year capital needs prior to the Deputy City Manager & Chief Financial Officer's review of the recommended Firm 5-Year Plan in the Spring of 2006; and
- (9) the cash-flow projections of \$4.800 in 2007 and \$2.000 in 2008 for Court Services be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

**Culture:**

- (10) the 2006-2015 Culture Capital Program request with a total 10-year project cost of \$96.633 million be received;
- (11) the 2006 BAC Recommended Capital Budget for Culture with a total project cost of \$8.183 million and a 2006 cash flow of \$10.363 million and future year commitments of \$3.216 million be approved. The 2006 BAC Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 18 new and 3 change of scope sub-projects with a 2006 total project cost of \$8.183 million that requires cash flow of \$5.727 million in 2006 and a future year commitment of \$2.456 million in 2007;
    - (ii) 13 previously approved sub-projects with a 2006 cash flow of \$2.497 million and a future year commitment of \$0.760 million in 2007; and

- (iii) 2 sub-projects from previously approved sub-projects with carry forward funding from 2004 into 2006 totalling \$0.553 million; which forms part of the affordability targets that requires Council to reaffirm its commitment; and
  - (b) 2006 approved cash flow for 18 previously approved sub-projects with funding being carried forward from 2005 into 2006 totalling \$1.586 million;
- (12) operating impact of \$0.015 million for 2006 emanating from the approval of the 2006 BAC Recommended Capital Budget be considered within the overall scope of Culture's 2006 operating budget submission;
- (13) the \$0.647 million of 2006 cash flow funding for the Guild Revitalization project be approved, subject to the conclusion of the final agreement between the City and the private sector partner;
- (14) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (15) the five-year Capital Plan include the net costs of adding Fort York's New Buildings proposal for the years 2006-2010 contingent upon at least \$5.5 million being raised from outside sources (\$4 million fund-raising from the private sector plus \$1.5 million from other levels of government);
- (16) the Executive Director of Culture report back in 2006 prior to the 2007 capital budget process, setting out a detailed critical path showing how the Fort York New Buildings proposal can be completed by the end of 2011 so the new facilities will be available for the celebrations of the Bicentennial of the War of 1812;
- (17) the revised 5-Year Capital Plan with cash flow projections of \$8.925 million in 2007, \$4.830 million in 2008, \$5.900 million in 2009 and \$5.075 million in 2010 for Culture be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits; and
- (18) staff of the Culture Division and Heritage Preservation Services to work with the Emery Village Heritage and Arts Committee to determine how best the City can help in the Heritage Committee's plans to build the replica Emery Elementary School.

#### **Economic Development:**

- (19) the 2006-2015 Economic Development Capital Program request with a total 10-year project cost of \$73.448 million be received;

- (20) the 2006 BAC Recommended Capital Budget for Economic Development with a total project cost of \$5.511 million and a 2006 cash flow of \$6.306 million and future year commitments of \$2.515 million be approved. The 2006 BAC Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 3 new projects with a 2006 total project cost of \$5.511 million that requires cash flow of \$4.058 million in 2006 and a future year commitment of \$1.453 million in 2007; and
    - (ii) 3 previously approved projects with a 2006 cash flow of \$0.976 million and a future year commitment of \$1.062 million in 2007; and
  - (b) 2006 approved cash flow for 1 previously approved project with carry forward funding from 2005 into 2006 totalling \$1.272 million;
- (21) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and
- (22) the Revised 5-Year Capital Plan for Economic Development with cash flow projections of \$5.380 million in 2007, \$5.323 million in 2008, \$5.041 million in 2009 and \$5.029 million in 2010 for Economic Development be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits.

#### **Emergency Medical Services:**

- (23) the 2006-2015 Emergency Medical Services capital program request with a total 10-year project cost of \$121.597 million be received;
- (24) the 2006 BAC Recommended Capital Budget for Emergency Medical Services with a total project cost of \$5.248 million and a 2006 cash flow of \$8.257 million and future year commitments of \$2.478 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 6 new sub-projects with a 2006 total project cost of \$5.248 million that requires cash flow of \$3.440 million in 2006 and a future year commitment of \$1.808 million in 2007;

- (ii) 4 previously approved sub-projects with a 2006 cash flow of \$1.6 million and future year commitment of \$0.570 million in 2007 and \$0.100 million in 2008; and
  - (iii) sub-project from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.080 million; and
- (b) 2006 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$3.137 million;
- (25) expenditures for 2006 for the Station 17 (Bathurst & Work Downs) Project be deferred pending a report from the General Manager of Emergency Medical Services to the Budget Advisory Committee in early 2006 on the financial and related impacts of this project, associated with the proposed Centralized Book-On Station Project, on the Revised 5-Year Capital Plan;
- (26) the Radio Communication System Replacement project be re-classified as a Corporate project in conjunction with the related radio system requirements of Fire Services and Toronto Police Service, and the Fire Chief, in consultation with the Toronto Police Service and Emergency Medical Services, be requested to report back to the Budget Advisory Committee by June 2006 on the findings of the Radio Communication System Replacement project feasibility study and any cash flow revisions required for the City's 5-Year Plan.
- (27) the General Manager of Emergency Medical Services submit to the Deputy City Manager and Chief Financial Officer, for inclusion in the 5-year Capital Plan for the spring of 2006, forecasted capital costs to fund the ongoing capital replacement program of Public Access Defibrillation (PADs) on behalf of the City;
- (28) the General Manager of Emergency Medical Services, in consultation with the Deputy City Manager and Chief Financial Officer, report to the Budget Advisory Committee as part of the 2006 Operating Budget process on the annual operating costs required to manage the support of the PADs on behalf of the City; and
- (29) the revised cashflow projections of \$6.548 million in 2007, \$7.812 million in 2008, \$7.869 million in 2009 and \$7.168 million in 2010 for Emergency Medical Services be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

#### **Homes for the Aged:**

- (30) the 2006-2010 Homes for the Aged capital program request with a total five year project cost of \$27.2 million be received;

- (31) the 2006 BAC Recommended Capital Budget for the Homes for the Aged with a total project cost of \$5.0 million with a 2006 cash flow of \$7.2 million and no future year commitments be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) new cash flow funding for 2 new subprojects, with a total 2006 project cost of \$5.0 million that requires cash flow of \$5.0 million in 2006, with no future year commitments; and
  - (b) 2006 approved cash flow for 2 previously approved projects with carry forward funding from 2005 into 2006 totalling \$2.2 million;
- (32) the Province of Ontario fund 100 percent of the capital portion of the Homes for the Aged budget of \$25.0 million over five years; and
- (33) the Revised 5-Year Capital Budget projections of \$5.0 million in 2007, \$5.0 million in 2008, \$5.0 million in 2009 and \$5.0 million in 2010 for Homes for the Aged, be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

**Parks, Forestry and Recreation:**

- (34) the 2006-2015 Parks, Forestry and Recreation capital program request with a total 10-year project cost of \$859.860 million be received;
- (35) the 2006 BAC Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$63.736 million and a 2006 cash flow of \$104.872 million and future year commitments of \$17.682 million be approved. The 2006 BAC Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 73 new sub-projects with a 2006 total project cost of \$63.736 million that requires cash flow of \$48.649 million in 2006 and a future year commitment of \$9.850 million in 2007 and \$4.932 million in 2008;
    - (ii) 18 previously approved sub-projects with a 2006 cash flow of \$11.283 million and a future year commitment of \$2.900 million in 2007; and
    - (iii) 43 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$11.653 million, which forms part of the affordability target that requires Council to reaffirm its commitment; and

- (b) 2006 approved cash flow for 90 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$33.287 million;
- (36) submitted operating impacts of \$0.619 million in 2006 and \$0.134 million in 2007 that emanate from the approval of the 2006 BAC Recommended Capital Budget be considered within the overall scope of Parks, Forestry and Recreation's 2006 and future years' operating budget submissions, and Parks, Forestry and Recreation identify and submit to the Chief Financial Officer by February 2006 the full operating impacts for all projects in its Revised 5-Year Capital Plan;
- (37) all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (38) funding for any "Clean & Beautiful City" Initiative items that arise during the capital budgetary process be contingent upon approval of the corresponding requests in Parks, Forestry and Recreation's 2006 Operating Budget;
- (39) the Capital Emergency Fund sub-project be approved with funding of \$0.500 million for 2006 with the following conditions:
  - (a) projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
  - (b) all projects charged to the fund must be reported to Finance staff to ensure structures are provided to ensure accountability;
  - (c) use of the funding must be reported in all variance reports and to Budget Advisory Committee at the time of consideration of the 2007 capital budget; and
  - (d) any unspent balance at year-end cannot be carried forward;
- (40) the General Manager of Parks, Forestry and Recreation and the Acting Director of Economic Development report to the Budget Advisory Committee during consideration of the 2006 Operating Budget in January 2006 on a joint cost-shared program for tree watering with the BIAs, in the amount of \$0.200 million gross and \$0.100 million net;
- (41) the General Manager, Parks, Forestry and Recreation, in consultation with staff of Toronto Water, Transportation Services and the Toronto Region and Conservation Authority, submit a Briefing Note to the Economic Development and Parks Committee on the level of capital and operating expenditures for Ravine and Watercourse Management Services that will be undertaken in the 2006 fiscal year;
- (42) Parks, Forestry and Recreation continue to monitor future year projects that are eligible for Development charge funding and modify the five-year plan to incorporate this financing source; and

- (43) the revised cash flow projections of \$50.630 million in 2007; \$51.388 million in 2008; \$53.634 million in 2009 and \$58.697 million in 2010 for Parks, Forestry and Recreation be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended firm 5-Year Capital Plan within Council's approved debt affordability limits.

**Shelter, Support & Housing Administration:**

- (44) the 2006-2015 Shelter, Support, and Housing Administration capital program request with a total 10-year project cost of \$37.969 million be received;
- (45) the 2006 BAC Recommended Capital Budget for Shelter, Support, and Housing Administration with a total project cost of \$2.200 million and a 2006 cash flow of \$8.952 million and future year commitments of \$8.600 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 7 new and change in scope subprojects with a 2006 total project cost of \$2.200 million that requires cash flow of \$1.221 million in 2006 and a future year commitment of \$0.979 million in 2007;
    - (ii) 7 previously approved sub-projects with a 2006 cash flow of \$4.465 million and a future year commitment of \$2.861 million in 2007; \$0.912 million in 2008; \$2.024 million in 2009; \$0.912 million in 2010; and \$0.912 million in 2011; and
    - (iii) 1 sub-project from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.100 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
  - (b) 2006 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$3.166 million;
- (46) operating impacts of \$0.482 million for 2006; and \$2.583 million for 2007 emanating from the approval of the 2006 Capital Budget be considered within the overall scope of the Shelter, Support and Housing Administration's 2006 and future years' operating budget submissions;
- (47) the Province of Ontario pay 100 per cent of the \$21.6 million needed for the 5-Year Shelter Bed Strategy and restore the historical funding;
- (48) the General Manager of Shelter, Support and Housing Administration report to Community Services Committee as part of the 2007 budget process on an allocation of



capital funds to implement a shelter development strategy that would include shelters that are accessible in other parts of the City (outside Scarborough and Downtown) for identified groups; and

- (49) the revised cash flow projections \$5.939 million in 2007, \$4.362 million in 2008, \$4.534 million in 2009 and \$5.278 million in 2010 for Shelter, Support and Housing Administration, be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

#### **Social Services:**

- (50) consideration of the \$0.845 million request to relocate from 455 Dovercourt be deferred from 2006 to 2007 pending a report from the General Managers of Social Services and Children Services to Budget Advisory Committee by early 2006 on details of the architectural study and financial implications for the following:
  - (a) the proposed Childcare Centre on the ground floor at 455 Dovercourt; and
  - (b) the relocation of the Social Services office from 455 Dovercourt.

#### **Tourism:**

- (51) the 2006-2015 Tourism capital program request with a total 10-year project cost of \$1.465 million be received;
- (52) the 2006 BAC Recommended Capital Budget for Tourism with a total project cost of \$0.300 million and a 2006 cash flow of \$0.300 million and no future year commitments be approved;
- (53) the Canada Walk of Fame-Phase 2 project be approved conditionally, subject to the receipt of \$0.150 million in third party financing during 2006 and if such financing is not received, that the priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and
- (54) the revised cash flow projections of \$0.500 million in 2007, \$0.080 million in 2008, \$0.080 million in 2009 and \$0.080 million in 2010 for Tourism be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits.

### **3-1-1 Customer Service Strategy:**

- (55) the 2006 BAC Recommended Capital Budget for 3-1-1 Customer Service Strategy with a total project cost of \$25.176 million and a 2006 cash flow of \$8.235 million and future year commitments of \$18.452 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for 8 new sub-projects with a 2006 total project cost of \$25.176 million that requires cash flow of \$6.724 million in 2006 and future year commitments of \$15.486 million in 2007 and \$2.966 million in 2008; and
  - (b) 2006 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.511 million;
- (56) the revised cash flow projections of \$15.486 million in 2007 and \$2.966 million in 2008 be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (57) the 3-1-1 Lead Deputy City Manager report quarterly to the e-City Committee on the implementation of the 3-1-1 Customer Service Strategy, including any proposed harmonization of business practices or service standards.

## **CITIZEN CENTRED SERVICES - B**

### **Business Support Services:**

- (58) the 2006-2015 Business Support Services capital program request with a total 10-year project cost of \$7.207 million be received;
- (59) the 2006 BAC Recommended Capital Budget for Business Support Services with a total project cost of \$1.207 million and 2006 cash flow of \$1.659 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 4 new sub-projects with a 2006 total project cost of \$1.207 million that requires cash flow of \$1.207 million in 2006 and no future year commitments, and
    - (ii) 3 previously approved sub-projects with a 2006 cash flow of \$0.340 million and no future year commitments; and
  - (b) 2006 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$0.112 million;

- (60) the Deputy City Manager for Cross-Divisional Projects review the strategic direction of IBMS as it relates to IT requirements for City Planning, Building, and Municipal Licensing and Standards Services and report back to the Deputy City Manager and Chief Financial Officer by February 2006 on the future year allocation of the \$1.5 million envelope included in years 2007-2010 of Business Support Systems' Five-year Plan to ensure revised cash flow projections can be incorporated into the Deputy City Manager and Chief Financial Officer's review of the Five-Year Capital Plan;
- (61) the revised cash flow projections of \$1.5 million in 2007; \$1.5 million in 2008; \$1.5 million in 2009 and \$1.5 million in 2010 for Business Support Services be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (62) the Executive Director of Municipal Licensing and Standards report back, as part of the 2007 Capital Budget process on establishing a feature within the IBMS System whereby third party advertising signs can be automated and as publicly accessible as possible.

#### **City Planning:**

- (63) the 2006-2015 City Planning capital program request with a total 10-year project cost of \$58.449 million be received;
- (64) the 2006 BAC Recommended Capital Budget for City Planning with a total project cost of \$3.549 million and 2006 cash flow of \$6.715 million and future year commitments of \$2.341 in 2007 and \$1.038 million in 2008 be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 8 new sub-projects with a 2006 total project cost of \$3.549 million that requires cash flow of \$2.849 million in 2006 and a future year commitment of \$0.700 million in 2007;
    - (ii) 6 previously approved sub-projects with a 2006 cash flow of \$1.424 million and future year commitments of \$1.641 million in 2007, and \$1.038 million in 2008; and
    - (iii) 1 sub-project from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.200 million and no future year commitments, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
  - (b) 2006 approved cash flow for 14 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.242 million;

- (65) operating impacts in the Parks, Forestry, and Recreation Budget Operating Budget of \$0.065 million for 2006 for streetscape enhancement and tree maintenance emanating from the approval of the 2006 Recommended Capital Budget for City Planning be considered within the overall scope of the Parks, Forestry, and Recreation 2006 and future years' operating budget submissions;
- (66) 2006 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts; and
- (67) the revised cash flow projections of \$5.466 million in 2007; \$5.451 million in 2008; \$5.330 million in 2009; and \$5.337 million in 2010 for the City Planning Division be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended firm Five-Year Capital Plan within Council's approved debt affordability limits.

**Cross-Divisional Projects:**

- (68) the 2006-2015 Cross Divisional Projects capital program request with a total 10-year project cost of \$23.296 million be received;
- (69) the 2006 BAC Recommended Capital Budget for Cross Divisional Projects with a total project cost of \$3.124 million and a 2006 cash flow of \$5.002 million and future year commitments of \$2.608 million be approved. The Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 11 new sub-projects with a 2006 total project cost of \$3.124 million that requires cash flow of \$2.228 million in 2006 and a future year commitment of \$0.896 million in 2007;
    - (ii) 6 previously approved sub-projects with a 2006 cash flow of \$0.351 million and a future year commitment of \$1.502 million in 2007; and
    - (iii) 2 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.695 million and future year commitment of \$0.210 million in 2007, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
  - (b) 2006 approved cash flow for 6 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.728 million;
- (70) operating impacts of \$0.025 million for 2006 and \$0.290 million for 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the

overall scope of the related Programs' 2006 and future years' operating budget submissions;

- (71) once the IT Implementation Project is completed, the Deputy City Manager report to Budget Advisory Committee with a revised 2007-2010 Capital Plan for IT projects, which is required to be strategically aligned at the Program and Corporate level, and conforming to the debt guideline;
- (72) the revised cash flow projections of \$3.361 million in 2007, \$3.000 million in 2008, \$3.000 million in 2009, and \$3.000 million in 2010 for Cross Divisional Projects be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (73) the Deputy City Manager report back to the Director of Financial Planning prior to the 2007 budget process on the result of asset reviews and the plan of transferring the ownership of the Asset Preservation capital budget with the intention of providing increased accountability and management.

#### **Emergency Management Plan:**

- (74) the 2006 BAC Recommended Capital Budget for the Emergency Management Plan with a total project cost of \$0 million and a 2006 cash flow of \$0.570 million consisting of 1 previously approved sub-project with carry forward funding from 2005 to 2006 be approved, and
- (75) the Emergency Management Plan Capital Budget be discontinued and closed once the Emergency Back Up-Systems project is complete.

#### **Fire Services:**

- (76) the 2006-2015 Toronto Fire Services Capital program request with a total 10-year project cost of \$68.838 million be received;
- (77) the 2006 BAC Recommended Capital Budget for Toronto Fire Services with a total project cost of \$9.981 million and a 2006 cash flow of \$11.095 million and future year commitments of \$9.340 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:

- (i) 12 new sub-projects with a 2006 total project cost of \$9.981 million that requires cash flow of \$4.869 million in 2006 and future year commitments of \$3.241 million in 2007 and \$1.871 million in 2008; and
  - (ii) 7 previously approved sub-projects with a 2006 cash flow of \$5.252 million and future year commitments of \$2.884 million in 2007 and \$1.344 million in 2008; and
- (b) 2006 approved cash flow for 1 previously approved sub-project with carry forward funding from 2005 into 2006 totalling \$0.973 million and that a further amount of \$0.976 million in 2005 carry forward funding for 5 previously approved sub-projects be confirmed by the Program and added to the required 2006 cash flow to reflect a total carry forward funding of \$1.949 million;
- (78) operating impacts of \$0.107 million for 2006, \$0.060 million for 2007 and \$0.060 million for 2008 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Toronto Fire Services 2006 and future years' operating budget submissions;
- (79) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (80) the Radio Communication System Replacement project be re-classified as a Corporate project in conjunction with the related radio system requirements of EMS and Toronto Police Services and the Fire Chief, in conjunction with the Toronto Police Service and EMS, be requested to report back to the Budget Advisory Committee by June 2006 on the findings of the Radio Communication System Replacement project feasibility study and any cash flow revisions required for the City's 5-Year Plan.
- (81) the Chief of Toronto Fire Services in consultation with the Deputy City Manager and Chief Financial Officer report back to Budget Advisory Committee as part of the 2007 Budget Process on alternative funding for the Harbourfront Public Education and Training Centre project that may include the possibility of funding from the Toronto Waterfront Revitalization Corporation;
- (82) the report requested by the Community Services Committee on November 8, 2005, from the Fire Chief on opportunities to generate revenue towards the capital costs of the Water/Ice Rescue Simulator by providing training to other emergency service providers be postponed until the 2007 Capital Budget process and that the Fire Chief and Deputy City Manager request the Coast Guard to participate and invest in this endeavour;
- (83) the recommendations in the Recommendations Section of the report (July 18, 2005) from the Deputy City Manager, entitled "Transfer of the Corporate Emergency Management Capital Program" be adopted as follows:

- (a) the actual and budget for capital project #CPM003 HUSAR / CBRN Facility be transferred from the Corporate Emergency Management Program to the Fire Services Capital Program; and
  - (b) the remaining projects within the Corporate Emergency Management Capital Program be closed in 2006, subject to any carry forward requirements necessary to complete the projects;
- (84) the Chief of Toronto Fire Services report back to the Deputy City Manager and the Chief Financial Officer on a costing and priority framework be developed by Spring of 2006 for managing the growth demands and public expectations associated with the Toronto Fire Services various strategic reports, its SOGR backlog and its asset audits and that needs be reviewed collectively in order to revise the Toronto Fire Services 2006-2010 Capital Plan at a sustainable debt funding level; and
- (85) the revised cash flow projections of \$9.038 million in 2007, \$8.767 million in 2008, \$5.300 million in 2009 and \$5.300 million in 2010 for Toronto Fire Services be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

**Solid Waste Management Services:**

- (86) the 2006-2015 Solid Waste Management Services Capital program request with a total 10-year project cost of \$253.973 million be received;
- (87) the 2006 BAC Recommended Capital Budget for Solid Waste Management Services with a total project cost of \$10.361 million and a 2006 cash flow of \$25.268 million and future year commitments of \$36.931 million be approved. The 2006 Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
    - (i) 13 new and change-in-scope sub-projects with a 2006 total project cost of \$10.361 million that requires cash flow of \$10.361 million in 2006 and no future year commitments; and
    - (ii) 13 previously approved sub-projects with a 2006 cash flow of \$10.478 million and a future year commitment of \$33.489 million in 2007; and
  - (b) 2006 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$4.429 million;
- (88) incremental operating impacts of \$(0.450) million for 2006, \$(0.097) million for 2007, \$(0.172) million in 2008, \$8.092 million in 2009, and \$0.925 million in 2010, emanating

from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Solid Waste Management Services' 2006 and future years' operating budget submissions;

- (89) the 2006 cash flow of \$0.562 million associated with the Diversion Facilities Collection Vehicles be approved conditional upon the approval of the Solid Waste Management Services 2006 Operating Budget;
- (90) the General Manager, Solid Waste Management Services report back to the Budget Advisory Committee in the Spring of 2006 with a list of Council decisions since June 2005 impacting Solid Waste Management Services, and an assessment of how these decisions impact the Program's ability to meet the 2008 to 2012 Diversion targets and time lines, as outlined in its Council-approved Business Plan;
- (91) the General Manager, Solid Waste Management Services report back to the Budget Advisory Committee in the Spring of 2006 on operational challenges related to sites, site locations, and Environmental Assessments, for the construction of new waste management facilities, and how these challenges may impact the Program's ability to meet the diversion targets within the timelines assumed; and
- (92) the revised cash flow projections of \$63.448 million in 2007, \$57.013 million in 2008, \$21.384 million in 2009, and \$33.849 million in 2010 for Solid Waste Management Services be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in Spring 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits, and outlining the impact the recommended Capital Plan would have on achieving the 2010 Diversion targets.

#### **Transportation Services:**

- (93) the 2006-2015 Transportation Services Capital program request with a total 10-year project cost of \$2.527 billion be received;
- (94) the 2006 BAC Recommended Capital Budget for Transportation Services with a total project cost of \$278.309 million and a 2006 cash flow of \$276.633 million and future year commitments of \$108.890 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 60 new sub-projects with a 2006 total project cost of \$278.309 million that requires cash flow of \$198.430 million in 2006 and future year commitments of \$56.529 million in 2007, \$17.500 million in 2008 and \$5.600 million in 2009;



- (ii) 28 previously approved sub-projects with a 2006 cash flow of \$47.248 million and future year commitments of \$5.730 million in 2007, \$20.401 million in 2008 and \$3.130 million in 2009; and
  - (iii) 2006 approved cash flow for 27 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$30.955 million;
- (95) operating impacts of \$0.270 million for 2006 and \$0.270 million for 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Transportation Services 2006 and future years' operating budget submissions;
- (96) 2006 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts;
- (97) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (98) the General Manager, Transportation Services, in consultation with the Chief General Manager, Toronto Transit Commission, report back to Budget Advisory Committee in 2006 or upon resolution of the current court proceedings regarding St. Clair Ave. West Transit Improvements, on the status of this project and specifically on the total project cost and cash flow projections required for this project;
- (99) in the event that the project for the Dufferin Jog Elimination does not proceed in 2006, that Transportation Services be authorized to re-allocate the approved funding for this project to State of Good Repair projects as prioritized by the Program;
- (100) the 2006 funding of \$1.000 million for the Bloor Street Transformation project preliminary design phase be approved conditional upon City Council approval of the establishment of the new BIA and its first budget and that no funds be committed until Council approval of the new BIA and its budget occurs;
- (101) the funding for the Bloor Street Transformation project, which is initially funded by the City through the issuance of debt, be recovered, including debt service charges, from the new BIA by imposition of its new levy on the new BIA as directed by Council;
- (102) the Bloor Street Transformation Project include measures to greatly enhance bicycle safety, such as the Gomberg Memorial Bloor Street bike lane, and that this be considered within the current project;
- (103) appendix B, entitled "Transportation Services – 2006 Proposed Bikeway Projects - \$3.0 Million", attached to the report (October 20, 2005), entitled "2006 Cycling Infrastructure Funding Options", from the General Manager, Transportation Services, be adopted subject to the General Manager giving consideration to including Vaughan Road in the 2006 Bike Plan;

- (104) the communication (ix) (November 7, 2005) from Councillor Joe Mihevc, Ward 21, St. Paul's, referred to in the communication (November 10, 2005) from the Works Committee regarding the 2006-2015 Capital Programs under its purview, be referred to Toronto Hydro for consideration;
- (105) the following part (1) of the motion by Councillor Pitfield, contained in the communication (November 4, 2005) from the Policy and Finance Committee and the Budget Advisory Committee, be referred to the Deputy City Manager and Chief Financial Officer for a report to the Budget Advisory Committee prior to the 2007 Budget process:
- “(1) as part of the capital budget approval process, a Gantt chart be submitted for each proposed capital project, providing a schedule showing a timeline of targeted completion dates, to justify the need for budget dollars”;
- (106) the following part (2) of the motion by Councillor Pitfield, contained in the communication (November 4, 2005) from the Policy and Finance Committee and the Budget Advisory Committee, be referred to the Executive Director, Facilities and Real Estate for a report to the Administration Committee:
- “(2) the City Manager be requested to report on the City looking at design build contracts, rather than design contracts and build contracts”;
- (107) the following part (3) of the motion by Councillor Pitfield, contained in the communication (November 4, 2005) from the Policy and Finance Committee and the Budget Advisory Committee, be referred to the Deputy City Manager and Chief Financial Officer for a report to the Budget Advisory Committee:
- “(3) the net effect on the reserves/reserve funds including transferred into and out of reserves/reserve funds be expressed for each program in the 2006 capital budget.”
- (108) the General Manager, Transportation Services report back to the Deputy City Manager & Chief Financial Officer on a costing and priority framework to be developed by Spring 2006 for managing the growth demands and public expectations associated with the Transportation Services various strategic reports, its SOGR backlog and its asset audits and that needs be reviewed collectively in order to revise the Transportation Services 2006-2010 Capital Plan at a sustainable debt funding level; and
- (109) the revised cash flow projections of \$239.946 million in 2007, \$280.904 million in 2008, \$295.807 million in 2009 and \$313.593 million in 2010 for Transportation Services be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

### **Waterfront Revitalization Initiative:**

- (110) the 2006 BAC Recommended Capital Budget for Waterfront Revitalization Initiative requires a 2006 cash flow of \$43.731 million and future year commitments of \$405.243 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow funding for 17 previously approved sub-projects with a 2006 cash flow of \$43.731 million and future year commitments of \$59.080 million in 2007; \$68.174 million in 2008; \$40.472 million in 2009; and \$34.688 million in 2010, and \$202.829 million in years 2011-2015;
- (111) the total 2006 cash flow of \$2.053 million for the Front Street Extension (\$0.753 million); Front Street Pedestrian Bridge (\$0.300 million); and Gardiner Expressway EA (\$1.000 million) not be expended until a final decision is made by City Council on the future of the Front Street Extension / Gardiner Expressway / Lake Shore Corridor;
- (112) the Revised 2006-2010 Capital Plan and 2011-2015 Forecast for the Waterfront Revitalization Initiative be brought forward for review when Council considers the future of the Front Street Extension / Gardiner Expressway / Lake Shore Corridor;
- (113) the revised cash flow projections of \$59.080 million in 2007, \$68.174 million in 2008; \$40.4720 million in 2009; and \$34.688 million in 2010 for Waterfront Revitalization Initiative be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (114) the Deputy City Manager for the Waterfront Revitalization Initiative and the Deputy City Manager & Chief Financial Officer report to Budget Advisory Committee in the Fall of 2006 on the process to identify operating budget impacts to City Programs, Agencies, Boards and Commissions resulting from the approval of the 2006 Recommended Capital Budget for Waterfront Revitalization Initiative and the 5-Year Capital Plan; and
- (115) the Deputy City Manager for the Waterfront Revitalization Initiative report to Budget Advisory Committee when specific scope and funds allocation of \$97.790 million beyond 2010 are determined by the three orders of governments for the initiatives relating to the Water's Edge Promenade; the introduction of transit into the Portlands; and other transportation and servicing projects in both the Portlands and in the western section of the Waterfront.

### **INTERNAL SERVICES**

#### **End of Lease Strategy/ Sustainment:**

- (116) the 2006-2015 End of Lease/Sustainment capital program request with a total 10-year project cost of \$98.587 million be received;

- (117) the 2006 BAC Recommended Capital Budget for the End of Lease Strategy/Sustainment Program with a total project cost of \$16.138 million and a 2006 cash flow of \$18.938 million with no future year commitments be approved. The 2006 Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for 1 new sub-project with a 2006 total project cost of \$16.138 million that requires cash flow of \$16.138 million in 2006 with no future year commitments; and
  - (b) 2006 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.800 million;
- (118) the Asset Sustainment funding strategy be approved, as follows:
- (a) Technology Asset Sustainment for the purpose of providing capital funding for the City's long-term sustainment strategy for routine replacement of technology assets at the end of their established life, be funded from the Information & Technology Equipment Reserve XQ1508;
  - (b) the Information & Technology Equipment Reserve be administered by the Information & Technology Division;
  - (c) the balance of the 2005 under spending from the Technology End of Lease Strategy be deposited in the Information & Technology Equipment Reserve XQ1508;
  - (d) asset sustainment be financed from an annual contribution of \$17.500 million in the Non Program operating budget that was previously budgeted to finance the lease payments for the equipment replaced through the End of Lease Strategy; an additional program annual contribution of \$0.619 million residing in the Non Program operating budget and annual contributions of \$1.182 million from Public Health's operating budget be reallocated to the Information & Technology Equipment Reserve XQ1508;
  - (e) funding for the Information & Technology 2006 Technology Asset Management project ITP906883 in the amount of \$1.022 million be funded from the Information & Technology Equipment Reserve XQ1508;
  - (f) funding for the Toronto Public Library Technology Asset Management Program (TAMP) LIB906760 in the amount of \$1.000 million for 2006 be funded from the Information & Technology Equipment Reserve XQ1508; and
  - (g) the appropriate City Officials be authorized and directed to take necessary action to give effect thereto, and that leave be granted for the introduction of any necessary bills in Council to give effect thereto; and
- (119) the revised cash flow projections of \$18.977 million in 2007, \$18.335 million in 2008, \$23.751 million in 2009 and \$21.386 million in 2010 for the End of Lease

Strategy/Sustainment Program be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and

- (120) in future, prior to refresh of Information & Technology equipment for the Councillors' Offices, a small working group of Councillors be struck and consulted on any further acquisition.

#### **Facilities and Real Estate:**

- (121) the 2006-2015 Facilities and Real Estate capital program request with a total 10-year project cost of \$204.689 million be received;
- (122) the 2006 BAC Recommended Capital Budget for Facilities and Real Estate with a total project cost of \$31.487 million and a 2006 cash flow of \$42.147 million and future year commitments of \$31.010 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 98 new sub-projects with a 2006 total project cost of \$31.487 million that requires cash flow of \$17.283 million in 2006 and future year commitments of \$11.736 million in 2007, \$1.378 million in 2008, \$0.545 million in 2009 and \$0.545 million in 2010; and
    - (ii) 29 previously approved sub-projects with a 2006 cash flow of \$18.509 million and future year commitments of \$9.623 million in 2007; \$6.021 million in 2008, and \$1.162 million in 2009; and
  - (b) 2006 approved cash flow for 22 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$6.355 million;
- (123) the sub-projects for Capital Emergencies be approved with funding of \$1.394 million for 2006 with the following conditions:
  - (a) projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
  - (b) all projects charged to the fund must be reported to Finance staff to ensure structures are provided to ensure accountability;
  - (c) use of the funding must be reported in all variance reports and to Budget Advisory Committee at the time of consideration of the 2006 capital budget; and

- (d) any unspent balance at year-end cannot be carried forward;
- (124) the revised cash flow projections of \$35.620 million in 2007, \$35.643 million in 2008, \$35.666 million in 2009 and \$35.328 million in 2010 for Facilities and Real Estate, be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (125) the Chief Corporate Officer report back to the Administration Committee and Budget Advisory Committee prior to the 2007 Budget process on the outcome of the Nathan Phillips Square design competition and revised project cost estimates; and
- (126) the Executive Director, Facilities and Real Estate report to the Administration Committee on the City looking at design-build contracts, rather than design contracts and build contracts.

#### **Financial Services:**

- (127) the 2006-2015 Financial Services capital program request with a total 10-year project cost of \$26.131 million be received;
- (128) the 2006 BAC Recommended Capital Budget for Financial Services with a total project cost of \$1.226 million and a 2006 cash flow of \$6.298 million and future year commitments of \$5.463 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 3 new sub-projects with a 2006 total project cost of \$1.226 million that requires cash flow of \$0.438 million in 2006 and a future year commitment of \$0.583 million in 2007 and \$0.205 million in 2008;
    - (ii) 9 previously approved sub-projects with a 2006 cash flow of \$2.811 million and a future year commitment of \$2.484 million in 2007; and
    - (iii) 5 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.934 million and future year commitments of \$0.400 million in 2007, \$0.600 million in 2008 and \$1.136 million in 2009 which forms part of the affordability targets that requires Council to reaffirm its commitment; and
  - (b) 2006 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.115 million and into 2007 totalling \$0.055 million;

- (129) operating impacts of \$0.121 million for 2007, \$0.370 million in 2008, and savings of \$0.385 million for 2009 and costs of \$0.175 million in 2010 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Financial Services' 2006 and future years' operating budget submissions; and
- (130) the revised cashflow projections of \$6.352 million in 2007, \$5.555 million in 2008, \$5.456 million in 2009 and \$2.550 million in 2010, be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

**Fleet Services:**

- (131) the 2006-2015 Fleet Services capital program request with a total 10-year project cost of \$182.622 million be received;
- (132) the 2006 BAC Recommended Capital Budget for Fleet Services with a total project cost of \$40.693 million and a 2006 cash flow of \$80.917 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 17 new sub-projects with a 2006 total project cost of \$28.638 million that requires cash flow of \$28.638 million in 2006, with no future year commitments;
    - (ii) 12 previously approved sub-projects with a 2006 cash flow of \$12.055 million; and
    - (iii) 29 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$17.250 million which is funded from the Vehicle and Equipment Replacement Reserve; and
  - (b) 2006 approved cash flow for 18 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$22.974 million.
- (133) the Fleet Services Capital Budget be adjusted to agree with Programs' 2006 budgeted contributions to the Vehicles and Equipment Replacement Reserve to reflect any changes recommended to the contributions from the other Programs budgets during the 2006 Operating Budget process; and
- (134) the revised cash flow projections of \$21.221 million in 2007; \$28.207 million in 2008; \$26.989 million in 2009; and \$25.288 million in 2010 for Fleet Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with

appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan.

### **Information & Technology:**

- (135) the 2006-2015 Information and Technology Capital Program request with a total 10-year project cost of \$55.065 million be received;
- (136) the 2006 BAC Recommended Capital Budget for Information and Technology with a total project cost of \$16.853 million and a 2006 cash flow of \$10.835 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 21 new sub-projects with a 2006 total project cost of \$16.853 million that requires cash flow of \$5.905 million in 2006, and a future year commitment of \$3.711 million in 2007, \$3.402 million in 2008, \$2.375 million in 2009 and \$1.460 million in 2010;
    - (ii) 2 previously approved sub-projects with a 2006 cash flow of \$0.951 million, and future year commitments of \$1.040 million in 2007, \$1.000 million in 2008, \$2.379 million in 2009 and \$2.780 million in 2010; and
    - (iii) 5 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$2.616 million, and a future year commitment of \$0.908 million in 2007, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
  - (b) 2006 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.363 million;
- (137) operating impacts of \$0.117 million in 2006 and \$0.728 million in 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Information and Technology 2006 and future years' operating budget submission;
- (138) the revised cash flow projections of \$9.121 million in 2007; \$10.047 million in 2008; \$10.079 million in 2009; and \$9.973 million for Information and Technology be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (139) as part of the 2007 Capital Budgets process, the City Manager and Deputy City Manager and Chief Financial Officer review all proposed Information and Technology Projects



across the City, to ensure Corporate and Program Information Technology projects are aligned and co-ordinated and that Information and Technology's sign-off be required for all I & T related projects proposed by Programs;

- (140) the Executive Director, Information and Technology report to the e-City Committee prior to the 2007 Capital Budget process with options on how to ensure value for money and maximum synchronization on the City of Toronto's computer systems with a third party analysis; and
- (141) the Executive Director, Information and Technology meet on a regular basis with Information and Technology Directors of agencies, boards, and commissions to discuss systems planning and budget issues.

## **CITY MANAGER**

### **Human Resources:**

- (142) the 2006-2015 Human Resources capital program request with a total 10-year project cost of \$2.116 million be received; and
- (143) the revised cash flow projections of \$0.603 million in 2008, \$0.592 million in 2009 and \$0.726 million in 2010 for Human Resources be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

## **OTHER CITY PROGRAMS**

### **City Clerk's Office:**

- (144) the 2006-2015 City Clerk's Office capital program request with a total 10-year project cost of \$39.514 million be received;
- (145) the 2006 BAC Recommended Capital Budget for the City Clerk's Office with a total project cost of \$1.681 million and a 2006 cash flow of \$3.796 million and future year commitments of \$1.210 million in 2007, \$0.060 million in 2007, \$0.068 million in 2009 and \$0.062 million in 2010 be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 8 new sub-projects with a 2006 total project cost of \$1.681 million that requires cash flow of \$1.281 million in 2006 with future year

commitments of \$0.210 million in 2007, \$0.060 million in 2008, \$0.068 million in 2009 and \$0.062 million in 2010; and

- (ii) 1 previously approved sub-project with a 2006 cash flow of \$1.408 million and a future year commitment of \$1.000 million in 2007; and
- (b) 2006 approved cash flow for 1 previously approved sub-project with carry forward funding from 2005 into 2006 totalling \$1.107 million;
- (146) operating impacts of \$0.035 million in 2006, \$0.018 million in 2007, \$0.079 million in 2008 and \$0.130 million in 2009 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the City Clerk's 2006 and future years' operating budget submissions;
- (147) the revised cash flow projections of \$5.760 million in 2007, \$5.310 million in 2008, \$3.918 million in 2009 and \$1.332 million in 2010 for the City Clerk's Office be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (148) the City Clerk report back to the Budget Advisory Committee with a recommended option for the Relocation of the Offset Printing Facility in conjunction with the Spring 2006 review of the 5-Year Capital Plan, if possible, or prior to the beginning of the 2007 Capital Budget process; and should additional funding requirements be identified for 2006, the City Clerk report back to the Budget Advisory Committee in-year; and
- (149) the City Clerk report back to the Budget Advisory Committee once the additional requirements arising from the new City of Toronto Act are known, and the impact this may have on the Election Reserve to fund future capital projects.

### **Energy Retrofit Program:**

- (150) the 2006-2015 Energy Retrofit Capital Program request with a total project cost of \$15.0 million be received;
- (151) the 2006 BAC Recommended Capital Budget for Energy Retrofit with a total project cost of \$6.0 million and a 2006 cash flow of \$14.003 million and future year commitments of \$5.103 million be approved. The 2006 BAC Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 1 new sub-project with a 2006 total project cost of \$6.0 million that requires cash flow of \$1.500 million in 2006 and a future year commitment of \$4.500 million in 2007; and

- (ii) 4 previously approved sub-projects with a 2006 cash flow of \$7.682 million and a future year commitment of \$0.603 million in 2007; and
  - (b) 2006 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$4.821 million;
- (152) \$15 million be earmarked for the second phase of the Energy Retrofit Program to be allocated to further retrofit projects in the period 2006 to 2009, as follows:
- (a) a total project cost of \$6.0 million for the Energy Retrofit Project of pools and community centres, financed by a low interest loan of \$1.5 million from the Federation of Canadian Municipalities and \$4.5 million City debt, including cash flow of \$1.5 million in 2006 and \$4.5 million in 2007, be authorized; and
  - (b) \$9.0 million in total project costs be earmarked for other projects in phase two of allocated to the Energy Retrofit Program with \$6.750 million to be funded from City debt and \$2.250 million from the previously approved low interest loan from the Federation of Canadian Municipalities' Green Municipal Investment Fund to be cash flowed as follows:; \$2.0 million in 2007, \$5.0 million in 2008 and \$2.0 million in 2009, with detailed allocations to be reported in the 2007 Capital Budget process;
- (153) a list of energy efficiency projects for the City's Programs and ABCs be prepared by the end of 2006 and submitted for consideration, along with applicable business cases for each project, as part of the 2007 capital budget process; and
- (154) that the revised cash flow projections of \$7.103 million in 2007; \$5.0 million in 2008; and \$2.0 million in 2009 for the Energy Retrofit Program be referred to the Deputy City Manager and Chief financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended firm 5-Year Capital Plan within Council's approved debt affordability limits.

#### **Nathan Phillips Square:**

- (155) the 2006-2015 Nathan Phillips Square capital program request with a total 10-year project cost of \$16.000 million be received;
- (156) the 2006 BAC Recommended Capital Budget for Nathan Phillips Square with a total project cost of \$0.550 million and a 2006 cash flow of \$0.550 million be approved;
- (157) the revised cash flow projections of \$1.500 million in 2007, \$4.650 million in 2008, \$4.650 million in 2009 and \$4.650 million in 2010 for Nathan Phillips Square, be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in

the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;

- (158) the Chief Corporate Officer to report back to the Administration Committee and Budget Advisory Committee prior to the 2007 Budget process on the outcome of the Nathan Phillips Square design competition and revised project cost estimates;
- (159) \$16 million be recommended for the state of good repair for Nathan Phillips Square, and any additional expenditures be the subject of a further report on any sources of funding, including private/public partnerships or other orders of government;
- (160) the architect Viljo Revell be appropriately recognized in Nathan Phillips Square;
- (161) the recommendations in the recommendations section of the communication (November 2, 2005) from the Roundtable on a Beautiful City be referred to the Deputy City Manager and Chief Financial Officer for a report directly to City Council when this matter is considered; and
- (162) under no circumstances should the name "Nathan Phillips Square" be changed.

**Union Station:**

- (163) the 2006-2015 Union Station capital program request with a total 10-year project cost of \$20.461 million be received;
- (164) the 2006 BAC Recommended Capital Budget for Union Station with a total project cost of \$3.717 million and a 2006 cash flow of \$5.462 million and future year commitments of \$7.288 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 1 previously approved sub-project with a 2006 cash flow of \$0.316 million and no future year commitments; and
    - (ii) 3 sub-projects with carry forward funding from 2005 (which were not debt funded) requiring 2006 cash flow of \$3.401 million and future year commitments of \$7.288 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
  - (b) 2006 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.745 million;
- (165) the revised cash flow projections of \$4.857 in 2007; \$7.577 in 2008; \$4.451 in 2009 and \$5.337 in 2010 for Union Station be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the

Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

## **SPECIAL PURPOSE BODIES**

### **Exhibition Place:**

- (166) the 2006-2015 Exhibition Place Capital Program Request with a total 10-year project cost of \$39.140 million be received;
- (167) the 2006 BAC Recommended Capital Budget for Exhibition Place with a total project cost of \$15.125 million and a 2006 cash flow of \$16.050 million with no future-year commitments be approved. The 2006 BAC Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 38 new sub-projects with a 2006 total project cost of \$15.125 million that requires cash flow of \$15.125 million in 2006 with no future-year commitments; and
    - (ii) 1 sub-project from previously approved projects with funding carried forward from 2004 and prior years requiring 2006 cash flow of \$0.036 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
  - (b) 2006 approved cash flow for 22 previously approved sub-projects with funding carried forward from 2005 into 2006 totalling \$0.889 million;
- (168) Exhibition Place report to the Deputy City Manager and Chief Financial Officer by February 2006 with further revisions to the revised cash flow projections of \$6.325 million in 2007, \$7.060 million in 2008, \$8.630 million in 2009 and \$6.500 million in 2010 to bring those projections in line with the debt affordability guidelines for 2007 to 2010; and
- (169) the Revised 5-Year Capital Plan for Exhibition Place be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within City Council's approved debt affordability limits.

### **Toronto and Region Conservation Authority:**

- (170) the 2006-2015 Toronto and Region Conservation Authority capital program request with a total 10-year project cost of \$81.634 million, be received;

- (171) the 2006 BAC Recommended Capital Budget for Toronto and Region Conservation Authority with a total project cost of \$6.0 million and a 2006 cash flow of \$6.0 million and no future-year commitments be approved;
- (172) Toronto and Region Conservation Authority and Toronto Water report back to the Budget Advisory Committee by May 2006 and prior to the finalization of the City's Firm 5-Year Capital Plan with consistent recommendations for capital funding between these Programs over the 5-Year Capital Plan; and
- (173) the revised cash flow projections of \$6.316 million in 2007, \$6.592 million in 2008, \$6.742 million in 2009 and \$6.590 million in 2010 for Toronto and Region Conservation Authority be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within City Council's approved debt affordability limits.

**Toronto Parking Enforcement Unit:**

- (174) the 2006-2015 Toronto Parking Enforcement Unit capital program request with a total 10-year project cost of \$4.340 million be received;
- (175) the 2006 BAC Recommended Capital Budget for Toronto Parking Enforcement Unit with a project cost of \$0.434 million and a 2006 cash flow of \$1.934 million with no future year commits be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow funding for the Vehicle & Equipment Replacement project with a 2006 project cost of \$0.434 million that requires cash flow of \$0.434 million in 2006; and
  - (b) 2005 approved cash flow for 1 previously approved project with carry forward funding from 2005 into 2006 totalling \$1.500 million;
- (176) the Vehicle & Equipment Replacement project be funded from the Vehicle & Equipment Reserve and that no new debt be issued to finance the 2006 cash flow requirements for the Parking Enforcement Unit Capital Program;
- (177) operating impacts of \$0.261 million for 2006 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Parking Enforcement Unit 2006 Operating Budget;
- (178) total annualized net savings of approximately \$0.853 million with \$0.130 million net cost attributable to the Toronto Police Service, Parking Enforcement Unit; \$0.450 million savings to the Revenue Services Division; Parking Tag Operations and \$0.533 million increase in Parking Tag Revenue be considered within the overall scope of Parking

Enforcement Unit, Parking Tag Operations and Parking Tag Revenues' 2007 and future years' operating budget submissions;

- (179) the revised cash flow projections of \$0.434 million in 2007; \$0.434 million in 2008; \$0.434 million in 2009; and \$0.434 million in 2010 for Toronto Parking Enforcement Unit be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan; and
- (180) The Police Chief, in consultation with the Deputy City Manager & Chief Financial Officer, report to the Administration Committee in 2006 on the status of the implementation of the Handheld Parking Devices project.

#### **Toronto Police Service:**

- (181) the 2006-2015 Toronto Police Service capital program request with a total 10-year Capital Program project cost of \$221.305 million be received;
- (182) the 2006 BAC Recommended Capital Budget for Toronto Police Service with a total project cost of \$26.320 million and a 2006 cash flow of \$58.539 million and future year commitments of \$78.127 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 16 new sub-projects with a 2006 total project cost of \$26.320 million that requires cash flow of \$19.567 million in 2006 and future year commitments of \$4.693 million in 2007; \$1.560 million in 2008; and \$0.500 million in 2009; and
    - (ii) 13 previously approved sub-projects with a 2006 cash flow of \$22.783 million and future year commitments of \$22.382 million in 2007; \$23.295 million in 2008; \$22.544 million in 2009; and \$3.153 million in 2010; and
  - (b) 2006 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$16.189 million;
- (183) operating impacts of \$2.948 million for 2006, and \$0.420 million for 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Toronto Police Service's 2006 and future years' operating budget submissions;
- (184) the revised cash flow projections of \$39.783 million in 2007, \$40.034 million in 2008, \$40.059 million in 2009 and \$40.033 million in 2010 for Toronto Police Service be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in

the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and

- (185) the Radio Communication System Replacement project be re-classified as a Corporate project in conjunction with the related radio system requirements of EMS and Fire Services, and the Fire Chief, in conjunction with the EMS and Toronto Police Service, be requested to report back to the Budget Advisory Committee by June 2006 on the findings of the Radio Communication System Replacement project feasibility study and any cash flow revisions required for the City's 5-Year Plan.

**Public Health:**

- (186) the 2006-1015 Public Health capital program request with a total 10 year project cost of \$21.7 million be received;
- (187) the 2006 BAC Recommended Capital Budget for Public Health with a total project cost of \$2.180 million and a 2006 cashflow of \$2.650 million and future year commitments totalling \$0.6 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for two information and technology sub-projects and one Facilities sub-project, with a 2006 total project cost of \$2.180 million, that requires 2006 cashflow of \$1.580 million and a future year commitment of \$0.297 million in 2007 and \$0.303 million in 2008; and
  - (b) 2006 Approved cashflow for one previously approved sub-project, with carry forward funding from 2005 into 2006, totalling \$1.070 million;
- (188) operating impacts of \$0.145 million net for 2006 and \$0.127 million net for 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of Public Health's 2006 and future years' operating budget submissions;
- (189) the North York Civic Centre Dental Project be approved, and that annual operating savings of \$0.270 million be first applied to debt repayment and that the harmonization of senior dental services be deferred one year, until the project is fully repaid;
- (190) the Animal Services On-Line License Renewal System be deferred to 2007 with the possibility of transferring to the operating budget, pending a report on projected animal licensing revenues and the implementation plan with financial implications, to the Board of Health and the Budget Advisory Committee during the 2006 Operating Budget Process; and
- (191) the revised cashflow projections of \$3.1 million in 2007; \$3.7 million in 2008; \$3.2 million in 2009 and \$0.4 million in 2010 for Public Health, be deferred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate



staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

**Toronto Public Library:**

- (192) the 2006-2015 Toronto Public Library Capital program request with a total 10-year project cost of \$169.209 million be received;
- (193) the 2006 BAC Recommended Capital Budget for Toronto Public Library with a total project cost of \$9.533 million and a 2006 cash flow of \$14.478 million and future year commitments of \$14.752 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) Cash Flow Funding for:
    - (i) 5 new sub-projects with a 2006 total project cost of \$9.533 million that requires cash flow of \$4.668 million in 2006 and a future year commitment of \$2.392 million in 2007 and \$2.473 million in 2008; and
    - (ii) 7 previously approved sub-projects with a 2006 cash flow of \$8.978 million and a future year commitment of \$6.035 million in 2007 and \$3.852 million in 2008; and
  - (b) 2 previously approved sub projects with 2005 carry forward funding into 2006, for a total of \$0.832 million.
- (194) operating impacts of \$0.248 million for 2006, \$0.493 million for 2007 and \$0.548 million for 2008 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Toronto Public Library's 2006 and future years' operating budget submissions;
- (195) for 2007-2010, the debt guidelines be set at \$11.0 million, and that Financial Planning staff review other reserve options to further reduce the debt requirements; and
- (196) that the revised cashflow projections of \$15.323 million in 2007; \$16.520 million in 2008; \$13.881 million in 2009 and \$15.127 million in 2010, for Toronto Public Library be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

**Toronto Transit Commission:**

- (197) the 2006-2015 Toronto Transit Commission capital program request with a total 10-year project cost of \$3,681.821 million be received;
- (198) the 2006 BAC Recommended Capital Budget for Toronto Transit Commission with a total project cost of \$1,068.679 million and a 2006 cash flow of \$572.761 million and future year commitments of \$1,181.693 million be approved. The 2006 Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 60 new sub-projects with a 2006 total project cost of \$1,068.679 million that requires cash flow of \$178.216 million in 2006, and future year commitments of \$412.310 million in 2007; \$185.548 million in 2008, \$109.388 million in 2009, \$182.317 million in 2010, and \$0.900 million in 2011; and
    - (ii) 75 previously approved sub-projects with a 2006 cash flow of \$394.545 million and future year commitments of \$131.007 million in 2007, \$71.568 million in 2008, \$86.002 million in 2009, and \$2.653 million in 2010;
- (199) operating impacts of \$0.940 million for 2006, \$0.313 million for 2007, \$0.302 million for 2008; \$0.056 million for 2009; and \$0.277 million in 2010 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the TTC's 2006 and future years' operating budget submissions;
- (200) 2006 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts;
- (201) all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (202) the Toronto Transit Commission, in consultation with the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee during consideration of the 2006 Capital Budget with projections relating to Federal and Provincial funding agreements consistent with the Revised 5-Year Capital Plan;
- (203) with respect to the St. Clair project that the (i) Chief General Manager, Toronto Transit Commission, in consultation with the General Manager, Transportation Services, report back to Budget Advisory Committee in 2006, upon resolution of the current court proceedings regarding St. Clair Ave. West Transit Improvements, on the status of this project and specifically on the total project cost (TTC and Transportation), cash flow projections and that the total cost (TTC and Transportation) of St. Clair West Avenue transit improvements be reflected in TTC's Revised 5-Year Capital Plan in order to better

represent and account for the City-wide cost of this major project to Council and the (ii) St. Clair right-of-way budget contained in the 2006 BAC Recommended Capital Budget and Revised 5-Year Capital Plan be approved in principle, subject to the Deputy City Manager and Chief Financial Officer reporting to the Policy and Finance Committee and Council on the exact figures;

- (204) using the budgeted sum of \$800,000 (as reflected in financial recommendations of the 2006 Recommended Capital Budget) to complete the engineering and design specifications for a new LRT vehicle, the TTC report back to City Council advising if and when they propose to purchase such new cars and the business case supporting such a purpose;
- (205) the TTC be authorized to split the life-extension order for the 196 CLRV's, providing that the cost of doing so does not exceed the total budgeted amount for the life-extension program, and if there is any risk of an increase to the cost of the CLRV life-extension program, as approved, that the TTC report to City Council no less than 60 days in advance of such costs being incurred to enable Council to consider this matter;
- (206) the Deputy City Manager and Chief Financial Officer, in consultation with TTC, to report back to Policy and Finance Committee and City Council, prior to the adoption of the 2006 Capital Budget, with an appropriate deferral to accommodate the increase referred to in the creation of engineering and design specifications for a new LRT vehicle;
- (207) the Toronto Transit Commission report back to the Budget Advisory Committee following the completion of the study entitled the *Strategic Plan for the Future of the Scarborough RT*, with options for accommodating its development within the Revised 5-Year Capital Plan and debt guidelines;
- (208) the Scarborough Rail Transit (SRT) placeholder for gross cash flows, contained in the Wrap-Up notes to Budget Advisory Committee related to the (i) purchase of 44 SRT cars and (ii) McCowan Yard accommodations for SRT Cars, be approved in principle subject to a report back to Budget Advisory Committee prior to making any commitments on either expenditure;
- (209) the Toronto Transit Commission report back to the Budget Advisory Committee in 2006 prior to the 2007 budget process detailing potential cost overruns and presenting options to completing the Fire Ventilation Upgrade project on time and within budget;
- (210) the Toronto Transit Commission report back to the Budget Advisory Committee on developments in the Ontario Vehicle Transit Program, once guidelines are issued by the Province of Ontario;
- (211) the Toronto Transit Commission report back to the Budget Advisory Committee by Spring 2006 detailing potential cost overruns and presenting options for completing the Mount Dennis Bus Facility on time and within budget;

- (212) the Toronto Transit Commission report back to the Budget Advisory Committee in 2006 prior to making any commitments on 220 bus purchases in 2007 for the 40-ft Low-Floor Diesel/Electric Hybrid program;
- (213) the Toronto Transit Commission report back to the Budget Advisory Committee in 2006 prior to making any commitments on 232 subway cars totalling \$755 million;
- (214) the Chief General Manager of the Toronto Transit Commission be requested to review its proposed 2007 budget schedules in order to align them more closely with the scheduled requirements of the City of Toronto's budget review process and report back to the Budget Advisory Committee by Spring 2006 on how this may be achieved; and
- (215) the revised cash flow projections of \$694.044 million in 2007; \$630.264 million in 2008; \$719.158 million in 2009; and \$659.675 million in 2010 be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

**Toronto Zoo:**

- (216) the 2006-2015 Toronto Zoo Capital Program request with a total 10-year project cost of \$116.894 million be received;
- (217) the 2006 BAC Recommended Capital Budget for the Toronto Zoo with a total project cost of \$13.682 million and a 2006 cash flow of \$7.254 million and future year commitments of \$9.853 million be approved. The 2006 BAC Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) 9 new sub-projects with a 2006 total project cost of \$13.682 million that requires cash flow of \$4.519 million in 2006 and future year commitment of \$5.903 million in 2007 and \$3.260 million in 2008; and
    - (ii) 4 previously approved sub-projects with a 2006 cash flow of \$0.981 million and a future year commitment of \$0.690 million in 2007; and
  - (b) 2006 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.754 million;
- (218) operating impacts of \$0.111 million for 2006 and \$0.020 million for 2007, emanating from the approval of the 2006 BAC Recommended Capital Budget, be considered within the overall scope of the Toronto Zoo's 2006 and future years' operating budget submissions;

- (219) any additional debt funding for the North Zoo Site Redevelopment Project be contingent upon matching external financing being secured; and
- (220) the revised cash flow projections of \$8.190 million in 2007; \$5.650 million in 2008; \$6.1 million in 2009 and \$13.0 million in 2010 for the Toronto Zoo be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

### **Yonge-Dundas Square:**

- (221) the 2006 BAC Recommended Capital Budget for Yonge-Dundas Square with a total project cost of \$0.120 million and a 2006 cash flow of \$0.370 million and no future year commitments, be approved. The 2006 BAC Recommended Capital Budget consists of the following:
  - (a) New Cash Flow Funding for:
    - (i) one new project with a 2006 total project cost of \$0.120 million that requires cash flow of \$0.120 million in 2006 and no future year commitments; and
    - (b) 2006 approved cash flow for one previously approved project with carry forward funding from 2005 into 2006 totalling \$0.250 million;
- (222) operating impacts of \$(0.022) million for 2006 and \$(0.011) million for 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Yonge-Dundas Square's 2006 and future years' operating budget submissions; and
- (223) the Board of Management of Yonge-Dundas Square report to Budget Advisory Committee by May 2006 on its capital plan to maintain the Square in future years.

## **RATE SUPPORTED PROGRAMS**

### **Toronto Parking Authority:**

- (224) the 2006-2015 Toronto Parking Authority capital program request with a total 10-year project cost of \$133.821 million be received;
- (225) the 2006 BAC Recommended Capital Budget for the Toronto Parking Authority with a total project cost of \$29.954 million and a 2006 cash flow of \$38.285 million and future

year commitments of \$0.400 million be approved. The 2006 Recommended Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
  - (i) 24 new sub-projects with a 2006 total project cost of \$29.954 million that requires cash flow of \$29.554 million in 2006 and a future year commitment of \$0.400 million in 2007; and
  - (ii) 7 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$4.242 million and no future year commitments; and
- (b) 2005 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$4.489 million;
- (226) incremental revenue of \$0 million in 2006 and \$2.282 million in 2007 resulting from the approval of the 2006 Recommended Capital Budget, be approved for inclusion in the 2006 and future year operating budgets; and
- (227) the revised cash flow projections of \$27.536 million in 2007; \$28.531 million in 2008; \$27.500 million in 2009; and \$20.700 million in 2010 for the Toronto Parking Authority be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan.