TORONTO

Preliminary Operating Budget

CAO's Presentation to Budget Committee
February 22, 1999

1999 Budget Highlights

- No tax increase in 1999
- Saving $119M through amalgamation and innovation in 1998/99
- Harmonizing service delivery
- Meeting priority needs
- Reducing reliance on province

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CONTEXT

BUDGET RECOMMENDATIONS

1999 PRESSURES

AMALGAMATION SAVINGS

HARMONIZATION

GOING FORWARD

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Tax Revenue Constraints: 99/00

1% Increase

Raises

$9.4 M*

(*tax increase applies to single family residential taxpayers only)

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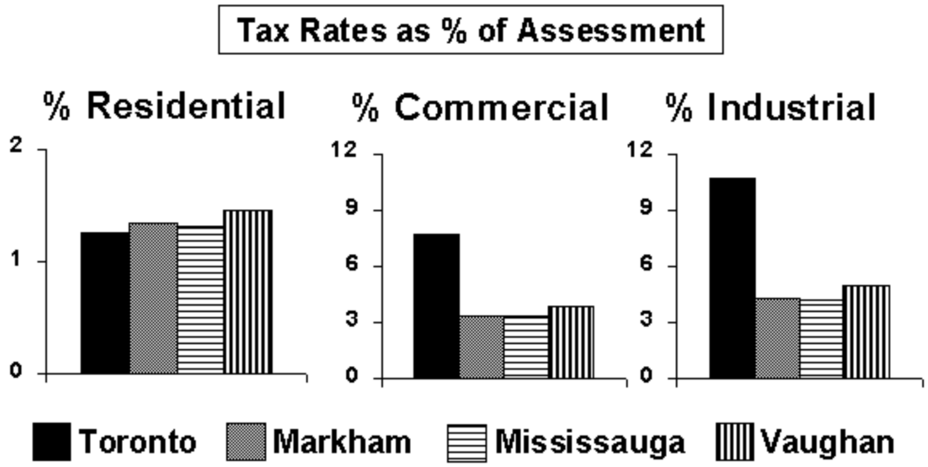
Tax Burdens in GTA



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CONTEXT

BUDGET RECOMMENDATIONS

1999 PRESSURES

AMALGAMATION SAVINGS

HARMONIZATION

GOING FORWARD

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Budget Objectives

- No tax increase in 1999
- Maintain core services
- Harmonize key services
- Savings from amalgamation
- Set stage for competitiveness
- Reduce reliance on province

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1999 Budget

Total expenditure	$5.634B
Total revenue	$3.041B
1999 Net budget	$2.593B
1998 Net budget	$2.530B
1999 Shortfall	$63M
Provincial loan	$63M
Tax rate	$0

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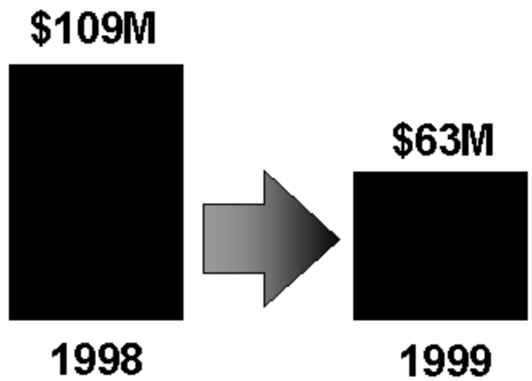
Reduced Reliance on Province



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Staff Budget Review

November Outlook	$180M
January Submissions	$165M
CAO/Finance Review	$ 95M
CAO/SMT Review	$ 63M

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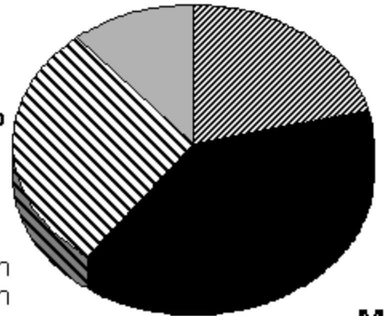
Budget Components



Non Program & Capital Financing - 11%

Directly Controlled - 21%
- Fire
- Ambulance
- Transportation
- Parks & Recreation
- Solid Waste
- Planning & Building
- Arts, Culture & Heritage
- Economic Development
- Corporate Support

ABCs - 29%
- Zoo
- Police
- Library
- Transit
- Public Health
- Conservation
- Exhibition Place

Provincially Mandated - 39%
- Social Assistance
- Children's Services
- Long-term Care
- Hostels
- Housing

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Directly Controlled Programs

($ Millions)

	1998 Net Budget	1999 Net Recommended Budget	Variance
Ambulance	57.0	57.0	0.0
Fire	221.2	218.0	-3.2
Solid Waste	74.5	68.1	-6.4
Transportation	166.7	152.3	-14.4
Arts, Culture & Heritage	2.7	2.6	-0.1
Economic Development	6.3	5.6	-0.7
Parks & Recreation	142.2	126.0	-16.2
Urban Planning & Development	23.2	13.9	-9.3
Corporate Services	153.5	148.9	-4.6
Finance	32.8	30.1	-2.7
CAO	4.5	3.8	-0.7
Total	**827.6**	**769.3**	**-58.3**

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Agencies, Boards & Commissions

($ Millions)

Non-Amalgamating			
Police	510.8	522.8	12.0
TTC	186.9	184.7	-2.2
Other	16.6	16.3	-0.3
Total	**714.3**	**723.8**	**9.5**
Amalgamating			
Library	104.5	97.9	-6.6
Public Health	83.5	79.3	-4.2
Total	**188.0**	**177.2**	**-10.8**

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Provincially Prescribed Programs

($ Millions)

	1998 Net Budget	1999 Net Recommended Budget	Variance
Children's Services	32.4	36.1	3.7
Shelter Housing & Support	273.4	271.5	-1.9
Social Services	276.7	267.8	-8.9
Long Term Care	23.2	22.9	-0.3
Social Development	4.4	4.1	-0.3
Total	**610.1**	**602.4**	**-7.7**

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